

Governance Challenges



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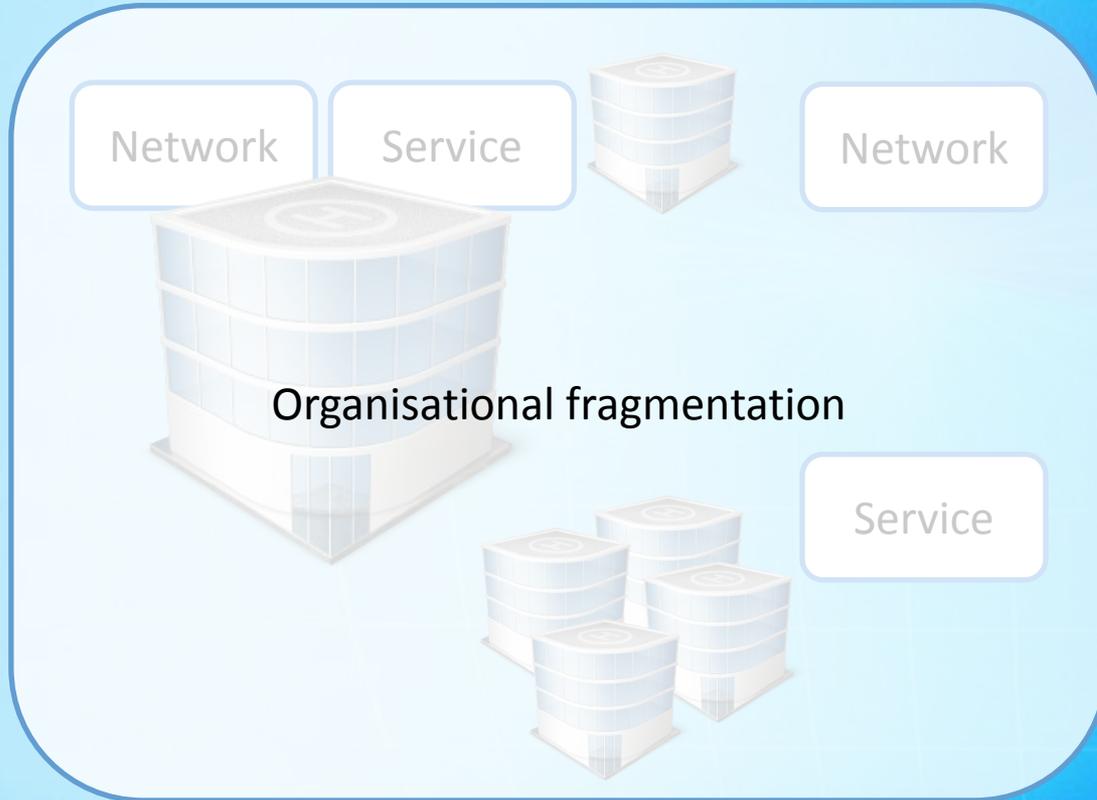
This lecture

Introduction to governance of **privatized** or **liberalized** utility sectors such as:

- Transport
- Electricity
- Natural gas
- Telecom



Unbundling



Convergence

Energy sector



Transport sector

Clear distinction

Convergence



Multi-actor network

Organizational fragmentation
and convergence

Resulting in many actors, many
interdependencies



Cooperation in a Multi-Actor network

This is difficult. Why?

- Public and private parties
- Completely different interests
- No single actor is in control

How to get actors aligned?

Family issue

Summer holiday in Italy, no support



Multi-issue game

1. Incentive to enter the process of cooperation
 - Once you have entered, it is hard to leave
2. Incentive for unfreezing
 - Either or stalemate > giving and taking
3. Strong incentives for cooperation
 - Changing coalitions
4. Incentive for learning
 - Learning during the process

Back to infrastructures

- More fragmentation than before
- On the one hand: harder to cooperate
- On the other hand: more issues



Getting the actors aligned

Thank you for your attention!

Please post any questions you may have on our discussion forum.

References

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